

# TAILORED ADVISORY SERVICES

SOUTH AFRICA +27 (0) 31 904 1050 info@lindon.co.za

#### **OUR VISION**

"Great firms are not built on profits alone. They are built on the positive difference they make to the lives of others"

# Everyday we seek new and innovative solutions that help our clients make a difference in the lives of others

#### **ADVISORY SERVICES**

Lindon Consulting Corporation is a Management Advisory Firm. Our business philosophy is aligned to the national priorities detailed in South Africa's National Development Plan 2030 – economic growth, employment, environment, education, health, good governance.

Our team, drawn from a wide spectrum of sectors, has a cumulative experience of over 100 years in providing tailored advisory solutions in four FOCUS areas:





**PROFIT** 





PEOPLE

PLANET AND BEYOND

Services offered in each of the focus areas are as follows:

PEOPLE — IMPROVING THE LIVES OF CITIZE NS THROUGH ECONOMIC DEVELOPMENT

- Economic Growth and Job Creation through Economic Development (ED).
   Tailored solutions: local economic development strategies, sector development, export growth, inward investment attraction and new opportunity development.
- Human Resource Development. Tailored solutions: training and development, performance enhancement, rewards and recognition, skills transfer and succession planning.
- Civic Infrastructure Delivery. Tailored solutions: new infrastructure appraisal (feasibility and business model), supply chain management (including transaction advisory of public-private-partnerships (PPP) projects), emerging enterprise development strategy, monitoring and evaluation.

- Youth and Unemployed Graduates. Tailored solutions: learning management systems (LMS), business coaching and incubation, business plans, access to finance, mentorship, internship.
- Corporate Social Investment (CSI). Tailored solutions: CSI Strategy, Economic Impact Assessments.

#### PROFIT — INCREASING SHAREHOLDER VALUE

- Cost reduction. Tailored solutions: review of strategy and performance plans, input costs, productivity, fixed overheads, product pricing, cost of sales, location costs, etc.
- Turnaround. Tailored solutions: strategy, costs, pricing, customer satisfaction, new clients, new and niche market penetration, financial restructuring, fund raising, disposals and disinvestment
- Inorganic growth<sup>1</sup>. Tailored solutions: market densification, development of new local markets, mergers, acquisitions, African strategy, global expansion and new business development.

#### PLANET - CREATING A SUSTAINABLE ENVIRONMENT FOR ALL

- Sustainable business. Tailored solutions: green economy strategy, climate change mitigation, adaptation and resilience, carbon reduction/neutrality, energy efficiency and savings, industrial symbiosis, green funding.
- Renewable Resources. Tailored solutions: clean energy solutions (hydro, wind, solar, bio-gas, ocean), solid waste re-purposing, waste water recycling.
- Compliance. Tailored solutions: environmental legislation, Environmental Management System (based on ISO14001:2015) development and implementation, environmental audits, capacity building on all sustainable development areas.

## ...AND BEYOND — LEADING THE WAY

- New Business Strategy. Tailored Solutions: feasibility studies, business strategy and implementation models for new business opportunities.
- New Frontiers. Tailored Solutions: research into new economic sectors (cannabis, aquaculture, e-waste, space-economy<sup>2</sup>, niche tourism, high value agriculture, etc.).

-

<sup>&</sup>lt;sup>1</sup> **Inorganic growth** is the higher rate of **growth** of business, sales expansion etc. by increasing output and business reach by acquiring new businesses by way of mergers, acquisitions and take-overs, etc.

<sup>&</sup>lt;sup>2</sup> Also "astronomy-economy"

- Innovation. Tailored solutions: innovation strategy, incubation and coaching, small enterprise support, "dragon's den"<sup>3</sup>.
- Fourth Industrial Revolution (4IR). Tailored solutions: benchmarking of 4IR best practices and business technology, new technology adoption strategies, human-centred 4IR strategies.

#### ADVICE YOU CAN DEPEND ON

Lindon's advisory is grounded on the following principles:

- Only work of the highest possible standard is acceptable
- All work done for and on behalf of clients is fully documented
- Facts stated are always referenced to credible sources and where opinions are given these are fully justified
- Highest levels of integrity and transparency are maintained at all times by all members of the team
- Demonstrable value to clients

#### SOME OF OUR RECENT CLIENTS

[alphabetically]

- AECI Group
- BASF Chemicals
- Council for Scientific Industrial Research (CSIR)
- Dawn Valley Estates
- Department of Economic Development, Tourism and Environmental Affairs (EDTEA)
- Department of Water Affairs and Sanitation (DWS)
- Dube Trade Port (DTP)
- Eskom
- Ethekwini Municipality
- Ezemvelo KZN Wildlife
- Gambarelli Luxury Group
- Gauteng Tourism Authority (GTA)
- Harry Gwala District Municipality
- Industrial Development Corporation (IDC)
- Ithala Development Corporation
- KZN Aquaculture Cluster

<sup>3</sup> Platform for entrepreneurs to pitch their ideas to seasoned business people (the "dragons") for further support

www.lindon.co.za

- KZN Information, Communication Technology and Electronics (ICTE)Cluster
- Mhlontlo Local Municipality
- Moses Kotane Institute
- National Treasury
- Paperkem
- Percos India
- Richards Bay Industrial Development Zone (RBIDZ)
- Small Enterprise Development Agency (SEDA)/Ezingolini Essential Oils HR Strategy
- Sharma Pulp and Paper Group
- Small Enterprise Finance Agency (SEFA)
- South Coast Boat Manufacturing Cluster
- Tata Steel (Africa)
- Thomas Abrasives
- Tourism KwaZulu-Natal (TKZN)
- Toyota Motor Group
- Trade and Investment KwaZulu-Natal (TIKZN)
- Ugu District Municipality
- Ugu South Coast Development Agency (USCDA)
- Umbogintwini Industrial Complex Tenant Association
- Umkhanyakude District Municipality
- United Nations Industrial Development Organisation (UNIDO)
- University of KwaZulu-Natal (UKZN)
- Wispeco Aluminium
- Zululand District Municipality

# PREVIOUS ADVISORY ASSIGNMENTS

## PEOPLE-FOCUSED

[IMPROVING THE LIVES OF CITIZENS THROUGH ECONOMIC DEVELOPMENT & INFRASTRUCTURE DELIVERY]

| Project Name           | Client      | Solution                          |
|------------------------|-------------|-----------------------------------|
| Game Bird (Quail) Farm | KZN EDTEA   | Feasibility Study (Quail)         |
| Agri-Business Hub      | ILEMBE D.M. | Research Report                   |
|                        |             | (Supplier Development)            |
| Abattoir and           | KZN EDTEA   | Feasibility Study, Business Plan  |
| Meat Processing Plant  |             |                                   |
| Hydroponic Tunnel Farm | KZN EDTEA   | Feasibility Study, Business Plan, |
|                        |             | Project Management                |
| Commercial Crop Farm   | Dawn Valley | Business Plan, Fund Raising, Farm |
|                        |             | Mngmnt                            |
| Essential Oils Co-Op   | SEDA        | Human Resources Strategy and      |

| Project Name                    | Client           | Solution                             |
|---------------------------------|------------------|--------------------------------------|
| -                               |                  | Systems                              |
| Bulk Fresh Produce              | eThekwini Metro  | Turnaround Strategy                  |
| Market                          |                  |                                      |
| Aquaculture Primer              | TIKZN            | Research Paper on the Aquaculture    |
| 4                               |                  | Sector                               |
| Catfish Farming in KZN          | KZN EDTEA        | Feasibility Study                    |
| Timber Board Supply             | KZN DEDT         | Feasibility study                    |
| Mobile Wood Chipping            | KZN DEDT         | Feasibility study                    |
| eDumbe Community                | IDC              | Due Diligence, Scoping               |
| Forest                          |                  | Report, Business Plan                |
| Inkanyeze Yamahobe Community    | IDC              | Due Diligence, Scoping               |
| Forest                          |                  | Report, Business Plan                |
| Assessment of four small-holder | DTP/UKZN         | Project Management, Market           |
| horticultural Farms in KZN      | ,                | Assessment, Report Development       |
| McFair Holdings                 | SEFA             | Due Diligence of Tunnel Farming      |
| Ü                               |                  | Financial Model                      |
| Commercial Cannabis Production  | MKI              | Feasibility Study of Commercial      |
|                                 |                  | Production and Processing of Medical |
|                                 |                  | Cannabis in KZN                      |
| Software Engineering Skills     | DEDT KZN         | Skills and Strategy Development      |
| Advanced Programming            | DEDT KZN         | Skills and Strategy Development      |
| Skills                          |                  | 3, 1                                 |
| KZN ICTE Cluster                | KZN ICTE Cluster | Business Growth                      |
| Funding Options for Innovations | Embizeni ICTE    | Funding Options and Requirements     |
|                                 | Incubator        |                                      |
| E-Waste Recycling               | KZN EDTEA        | Feasibility Study & Business Model   |
| New Opportunity Identification  | KZN Tourism      | Investment Strategy, Due Diligence,  |
|                                 |                  | Concept Studies                      |
| GaRankuwa Hotel School          | GTA              | Turnaround Strategy                  |
| Sam Gross Boat Yard             | GTA              | Feasibility Study                    |
| Donaldson Dam PPP               | GTA              | Feasibility Study                    |
| Pongolapoort Dam PPP            | DWS              | Transaction Advisory, Feasibility    |
| Waterfront & Hotel              |                  | Study, EOI                           |
| King Shaka Monument             | TKZN             | Concept Development, Investment      |
| (eThekwini)                     |                  | Prospectus                           |
| Lilies Leaf Precinct            | GTA              | Architectural Concepts               |
| West Rand Birding Route         | GTA              | Feasibility Study                    |
| Suikerbosrand Nature Reserve    | GTA              | Turnaround Strategy                  |
| Victoria Lake Waterfront        | GTA              | Feasibility Study                    |
|                                 |                  | Architectural Concepts               |
| Jozini Lake resort              | TKZN             | Concept Development                  |
| (Zululand)                      |                  | Investment Prospectus                |

| Project Name   | Client             | Solution   |
|--|--------------------|--|
| Woodstock Lake Resort  | TKZN               | Concept Development,                                 |
| (Drakensberg)  |                    | Investment Prospectus                                |
| Dinosaur Theme Park  | TKZN               | Concept Development,                                 |
|  |                    | Investment Prospectus                                |
| Inanda Lake Resort   | TKZN               | Feasibility Study                                    |
| Dawn Valley Lodge  | Dawn Valley        | Feasibility Study, Business Plan                     |
| Community Tourism Enterprise Development                       | TKZN               | Research Report                                      |
| Drakensberg Royal Natal Hotel                                  | TKZN               | Due Diligence, Investment Prospectus                 |
| Msinga Gorge   | TKZN               | Feasibility Study, Concept<br>Development            |
| Mpenjati Nature Reserve PPP                                    | TIKZN/KZN Wildlife | Feasibility Study, Concept<br>Development            |
| Mount Nebo Arena and<br>Adventure Zone                         | TKZN               | Turnaround Strategy and Business<br>Plan             |
| Albatros Lodge   | TKZN               | Due Diligence, Feasibility Study, Financial Model    |
| KZN Investment Promotion<br>Strategy                           | TIKZN              | Strategy Development                                 |
| Investment Promotion Strategy                                  | Ugu DM             | Strategy Development                                 |
| Investment Promotion Strategy                                  | Harry Gwala DM     | Strategy Development                                 |
| Investment Promotion Strategy                                  | Tongaat LM         | Strategy Development                                 |
| Investment Promotion Strategy                                  | DIPA – Durban      | Strategy & Implementation                            |
| Tavern Policy  | Ethekwini Metro    | Policy Development.                                  |
| HR Management System   | SEDA               | HR & OD Policies and Procedures Manual.              |
| Funding Applications   | USCDA              | Applications for funding for infrastructure projects |
| Investment Promotion & Facilitation: Zululand DM               | KZN EDTEA          | Strategy & Implementation Plan                       |
| Investment Promotion & Facilitation: Umkhanyakude DM           | KZN EDTEA          | Strategy & Implementation Plan                       |
| Investment Promotion & Facilitation: Harry Gwala DM            | KZN EDTEA          | Strategy & Implementation Plan                       |
| uMlazi Township Economy Study                                  | Ithala Dev Corp.   | Research and Report                                  |
|  | · ·                |  |
| iMbali Township SMME Study                                     | Ithala Dev Corp.   | Research and Report                                  |
| iMbali Township SMME Study<br>Kwa Mashu Township SMME<br>Study |                    | Research and Report Research and Report              |
| Kwa Mashu Township SMME  | Ithala Dev Corp.   | ·  |

| Project Name                           | Client          | Solution   |
|--|-----------------|--|
| Disinvestment in KZN                   |                 |  |
| Ugu Maritime Strategy                  | KZN EDTEA       | Strategic Framework and Implementation Plan  |
| Isandiso Piping Systems                | SEFA            | Post Investment Due Diligence,<br>Financial Statements, Turnaround<br>Strategy   |
| Standard Operating Procedures          | eThekwini Metro | Development of Standard Operating Procedures for the Project Management of Capital Economic Infrastructure Projects  |
| Environmental Engineering Programme    | UKZN            | Course research, development and lectures 2nd and 3rd year engineering students as well as competence assessments in line with Engineering Council for South Africa (ECSA) Exit Level Outcomes |
| Professional Conduct<br>Investigations | SACNASP         | Co-ordinate investigations of all allegations of unprofessional conduct by SA Scientists   |

# PROFIT-FOCUSED

[INCREASING SHAREHOLDER VALUE THROUGH STRATEGIC INTERVENTIONS]

| Assignment                     | Client                    | Solution                                  |
|--------------------------------|---------------------------|---|
| Mozal Aluminium Smelter        | Eskom/BHP                 | Site Assessment, Special Electricity Deal |
| Ceramic Tiles (R300m, Durban)  | IDC/Gambarelli<br>(Italy) | Pre-feasibility study                     |
| Liner Board Production         | Eskom                     | Pre-feasibility Study                     |
| Automotive Magnets             | Eskom                     | Pre-feasibility Study                     |
| Tata Steel Ferrochrome         | Tata Steel                | Transaction Advisory, Special             |
|                                |                           | Electricity Deal, Advocacy                |
| Industrial Parks               | KZN EDTEA                 | Feasibility Study, Business Plan          |
|                                |                           | Investment Prospectus                     |
| Strut Systems Africa           | SEFA                      | Post Investment Due Diligence             |
|                                |                           | Assessment                                |
| Perishable Food Industrial Hub | KZN EDTEA                 | Feasibility Study, Site Identification,   |
|                                |                           | Business Plan, Investment Prospectus      |
| Light Manufacturing Park       | KZN EDTEA                 | Feasibility Study, Business Plan,         |
|                                |                           | Investment Prospectus                     |
| Chemical Industrial Park       | KZN EDTEA                 | Feasibility Study, Site Identification    |

|                                | ol: ·              | 0.1.4                                   |
|--------------------------------|--------------------|---|
| Assignment                     | Client             | Solution                                |
| Halaal Hub                     | TIKZN              | Feasibility Study, Site Identification  |
| Integrated Footwear            | eThekwini          | Feasibility Study, Site Identification, |
| Manufacturing Precinct         |                    | Financial Model, Artistic Drawings      |
| Regional Distribution Centres  | Ithala Dev & Fin   | Business Model, Financial Model,        |
|                                | Corp               | Supply Chain Management                 |
| KZN Pulp & Paper plant         | Sharma Group       | Investment Facilitation, R1.3billion    |
| Dawn Valley Farm               | NEF/Dawn Valley    | Investment Facilitation, R3million      |
| Business Expansion             | Wispeco            | Extrusion Plant Relocation              |
|                                | Aluminium          |   |
| Business Expansion             | Bastec/BASF        | Plant Relocation                        |
| Ceramic Tiles                  | IDC/Gambarelli     | Feasibility Study – Ceramic Tiles       |
| Ferro-chrome Smelting          | Tata Steel KZN     | Plant Relocation – Ferrochrome          |
|                                |                    | smelting                                |
| Plant Expansion                | Thomas Abrasives   | Plant Relocation                        |
| Plant Relocation to SA         | Nortex             | Plant Relocation – Towel                |
|                                |                    | manufacturing                           |
| Plant Expansion                | Toyota Corp.       | Plant Relocation – body and paint       |
|                                |                    | plant                                   |
| Plant Relocation               | Paperkem           | Plant Relocation - chemical             |
| Jozini Dam Waterfront          | DWA&S              | Feasibility Study, Procurement          |
| Market Development – Ceramic   | Gambarelli Group   | Market Development, Sales and           |
| Tiles                          |                    | Distribution of Tonino Lamborghini      |
| Market Development – Skincare  | Percos India       | Market Development, Sales and           |
|                                |                    | Distribution                            |
| Market Development, Investor   | Umbogintwini       | Marketing Strategy, Implementation,     |
| Facilitation                   | Industrial Park    | Investor Facilitation                   |
| Assessment of Durban's         | Ethekwini Metro    | Survey & Report                         |
| Investment Climate             |                    |   |
| KZN Aquaculture Cluster        | KZN Aquaculture    | Business Plan, Company                  |
| Management                     | Cluster            | Incorporation, Operations               |
|                                |                    | Management                              |
| East Coast Boat Manufacturing  | EC Boat            | Business Plan, Company                  |
| Cluster Management             | Manufacturing      | Incorporation, Operations               |
|                                | Cluster            | Management                              |
| Economic Development           | Lindon Corporation | Continued Professional Development,     |
| Association of Southern Africa |                    | Knowledge Management, Recognition       |
| www.edasa.net.za               |                    |   |

# PLANET-FOCUSED

[CREATING A SUSTAINABLE ENVIRONMENT FOR ALL THROUGH GREEN INITIATIVES]

| Ü | Assignment | Client | Solution |
|---|------------|--------|----------|
|---|------------|--------|----------|

| Assignment   | Client                  | Solution  |
|--|-------------------------|---|
| Renewable Energy Sector Profile                        | KZN DEDT                | Research Report (Global and Local Trends)   |
| Renewable Energy Opportunities (KZN)                   | KZN DEDT                | Opportunity Evaluation  |
| Renewable Energy Opportunities (Gauteng)               | Gauteng Province (GEDA) | Resource and Opportunity Assessment   |
| Hydroelectric Power Station (Durban)                   | Ethekwini Metro         | Feasibility Study   |
| Renewable Energy Opportunities (Malawi)                | UNIDO                   | Opportunities Evaluation  |
| Hydroelectric Power<br>Project (Malawi)                | UNIDO                   | Feasibility Study   |
| National Solar Water<br>Heater Programme               | ESKOM                   | Business & Financial Model  |
| Renewable Energy Investment<br>Strategy                | GEDA                    | Implementation Strategy   |
| Renewable Energy Value Proposition                     | TIKZN                   | Development of Key Value Proposition for RE Investments in KZN  |
| Waste Technology & Innovation<br>Centre                | CSIR                    | Feasibility Study and Business Plan for a national Waste Technology and Innovation Centre   |
| e-Waste Refurbishment                                  | TIKZN                   | Feasibility Study and Business Plan on e-Waste Refurbishment Centre   |
| Environmental Management Risk<br>Management Guidelines | SEDF/IFC                | Capacity building of government officials, financial institution managers and media on World's Bank Environmental Risk Management Guideline                             |
| Contractor Capacity Building                           | Eskom, Distribution     | Contractor environmental capacity building, environmental compliance audits and technical (environmental) evaluations of all tender                                     |
| ISO14001:2015 Compliance                               | Eskom, Distribution     | Development and implementation of<br>an Environmental Management<br>System (EMS) certified against<br>ISO14001:2015, including capacity<br>building of senior managers  |
| Proactive Bird Mitigation Project                      | Eskom, Distribution     | Project management of the proactive bird mitigation project to eliminate or minimise bird injuries and mortalities on overhead powerlines and associated infrastructure |

| Assignment                         | Client              | Solution                               |
|------------------------------------|---------------------|--|
| Climate Change Strategy and        | Eskom, Distribution | Development and execution of a         |
| Capacity Building                  |                     | climate change strategy and training   |
|                                    |                     | programme for utility employees        |
| Waste Management Plans             | Eskom, Distribution | Development and implementation of      |
|                                    |                     | waste management plans                 |
| Environmental legislation training | Eskom, Distribution | Development and execution of           |
|                                    |                     | environmental legislation training for |
|                                    |                     | managers and contractors               |

# ...AND BEYOND

[LEADING THE WAY TO NEW FRONTIERS THROUGH NEW BUSINESS DEVELOPMENT]

| Programmes                  | Solutions Offered  |  |
|-----------------------------|--|--|
| Aquaculture                 | Feasibility Study, Business Plan and Implementation        |  |
|                             | Strategy for production, processing, pricing, market       |  |
|                             | development  |  |
| Cannabis                    | Feasibility Study, Business Plan and Implementation        |  |
|                             | Strategy for production, processing, pricing, market       |  |
|                             | development  |  |
| Green Economy               | Programme Management, Strategy, Implementation Plan        |  |
|                             | and Access to Funding for renewable energy, energy         |  |
|                             | efficiency, waste recycling, water saving/recycling        |  |
| Cluster Management          | Strategy, Operations, Management, Member Support           |  |
| Innovation                  | Idea generation, idea assessment, dragon's den incubation, |  |
|                             | coaching, funding model, commercialisation of new ideas    |  |
| Learning Management Systems | Development of LMS, Customisation, Training and            |  |
|                             | Development  |  |

#### **PARTNERS**

The founding partners of Lindon are:

Linda, CHIEF EXECUTIVE OFFICER, with over 30 years business management and customer relationship experience. Linda's skills include financial management, tax compliance, governance compliance, bid development and supply chain management.

Don, CHIEF ADVISOR, has over 30 years experience in the corporate sector, business management, business development, finance, economics, facilitation of foreign direct investment, project management, transaction advisory, strategy, human resources and policy development.

#### **ADVISORS AND ASSOCIATES**

Lindon Corporation's advisors are drawn from a wide spectrum of sectors and disciplines including Economics, Finance, Engineering, Environmental, Architectural, Town Planning, Strategy, Human Resources, Supply Chain Management, Entrepreneurship, Innovation, etc.:-

#### Don Govender

[BSc, DIM]
Economics, Finance, Entrepreneurship, Innovation, Transaction Advisory

# Guy Joubert

[BSc Civ.Eng., MBA] Finance, Economics, M&A

#### TIM McDonald

[DiplFin, SACA] Finance, M&A

# Dr. Troy Govender

[BSc, Phd]
Environmental Management [Climate Change Mitigation]

#### NKOSINATHI MKHIZE

[NDip Town & Regional Planning, BA] Architect, Town Planning

## Dr. Pat Naidoo

[BSc Elec.Eng., MBA, Phd] Corporate Strategy

# LINDANI DHLOMO

[BA]

Entrepreneurship, SMME Development

# • Krish Govender

[NDipl, MTech] Economic Research

# Dave Dobson

[BSc, MBA]
Timber Plantation Valuation

#### **AWARDS & RECOGNITION**

Energy Newcomer of the Year (2008)
The Southern African Association for Energy Efficiency

Best Exempted Enterprise – Consulting (2015/2016) Umyezane Business Awards

# CORPORATE SOCIAL INVESTMENT INITIATIVES

#### **WORK READINESS SKILLS DEVELOPMENT**

Supporting unemployed youth and graduates with work readiness skills https://lndn.talentlms.com

# **YOUNG ARTISTS**

Supporting young aspiring African artists with access to markets https://myart.talentlms.com

| REGISTERED NAME        | Lindon Consulting Corporation (Pty) Ltd |
|------------------------|---|
| REGISTRATION NUMBER    | 2003/008 979 07                         |
| BBBEE STATUS           | Level 1 [EME]                           |
| Shareholding Structure | 100% South African                      |
|                        | 100% Black                              |
|                        | 50% Women                               |

For more details of our advisory services and projects, visit <a href="www.lindon.co.za">www.lindon.co.za</a> or email <a href="mailto:info@lindon.co.za">info@lindon.co.za</a> or call on us at 614 Andrew Zondo Road, Athlone Park, DURBAN, South Africa, 4126

"Someone is sitting in the shade today, because someone planted a tree a long time ago"
- Warren Buffet, Chairman, Berkshire Hathaway –